



Remote Working: What We've Learned in the Past Year

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8.4.21



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Lesson 1: Expect the Unexpected

- Cannot predict the future
- Changes across all industries accelerating
- Must respond to threats and opportunities quickly
- No definitive timeline — evolution must continue!
- Need strategic foundation built on flexibility and adaptability



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Lesson 2: Flexibility is the Key to Resiliency



- The rigid won't survive
- Strategically plan now with a focus on flexibility
- Allow yourself to be resilient in the future

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Lesson 3: Technology Chokepoint

- Everything relies on support and input from IT
 - Infrastructure, system, and application support
 - Business continuity and disaster recovery
 - Supporting remote work environments
 - Implementing efficiencies
 - Managing vendor relationships
- Plan for efficiency, effectiveness, security



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Lesson 4: Collaboration is Key

- Collaboration moves us forward
- Need efficient and effective ways to collaborate
- Many have not prioritized collaboration in planning
 - Ex: Zoom and “Zoombombing”
- Include all departments
- Internal and external needs



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Trend Work: Hybrid Work Will Continue

- Cutting ties to our physical location
 - Working from home
 - Investing in cloud technology
 - Expanding hiring pool
- Reaching constituents and carrying out our mission in innovative ways



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Collaboration Needs Connection

- Can't have collaboration without connection
- Three major players
 - Amazon
 - Microsoft
 - Google



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Focused on Cloud

- Numerous benefits by being cloud-focused
 - Availability
 - Accessibility
 - Centralization
 - Redundancy
 - Scalability




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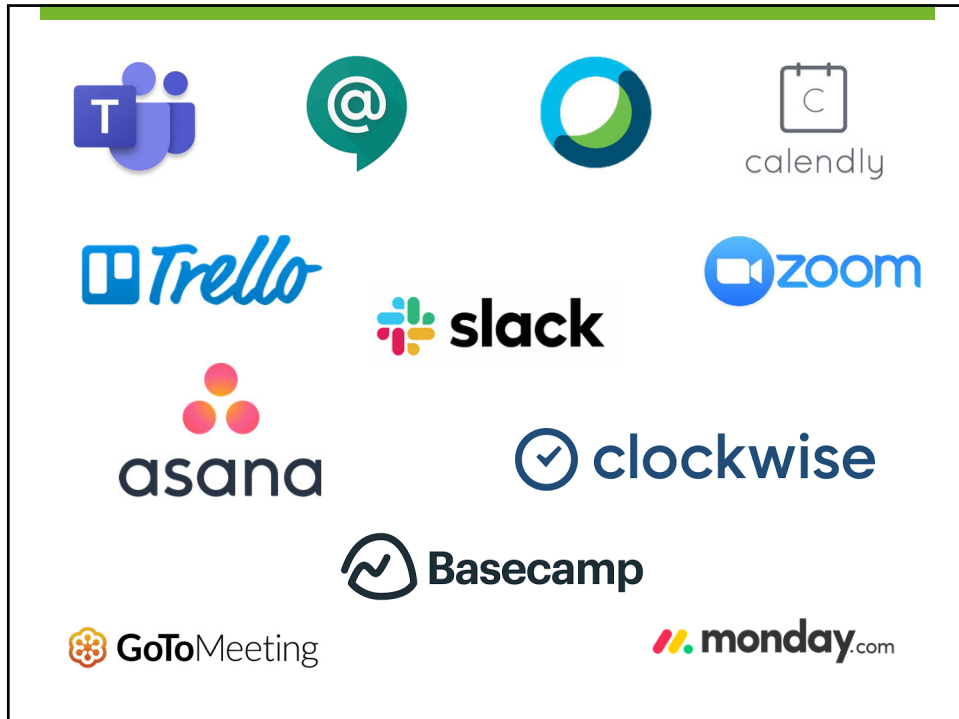
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Cloud Data Storage and Data Transfer

- Further cut ties with physical office
- Makes data accessible in a very easy way
- Can increase collaboration
 - Reduces duplication of files
 - Work at the same time



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Collaboration Tools

- Help with efficiency and effectiveness
 - Managing teams
 - Audio and video conferencing solutions
 - Setting up meetings
- Can reduce number of emails (!!!)
- How effectively did we collaborate during the pandemic?

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Make Your Tools Work for You

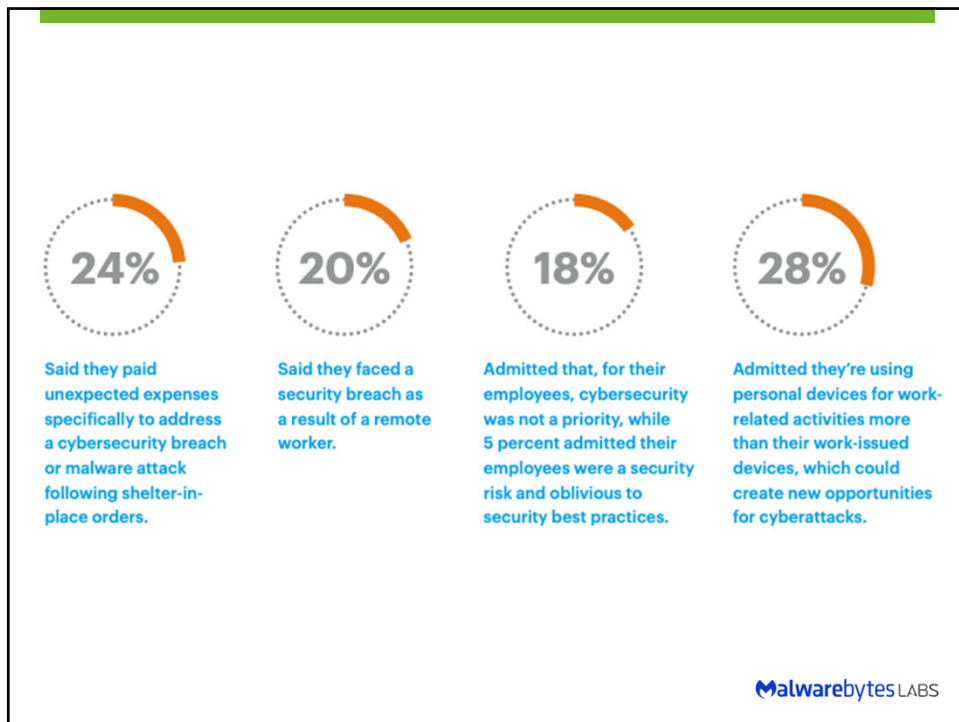
- Overwhelming number of choices
- Consider ease of use
- Consider integrations and compatibility
 - Internal and external usage
- Don't create more problems
- Define acceptable usage



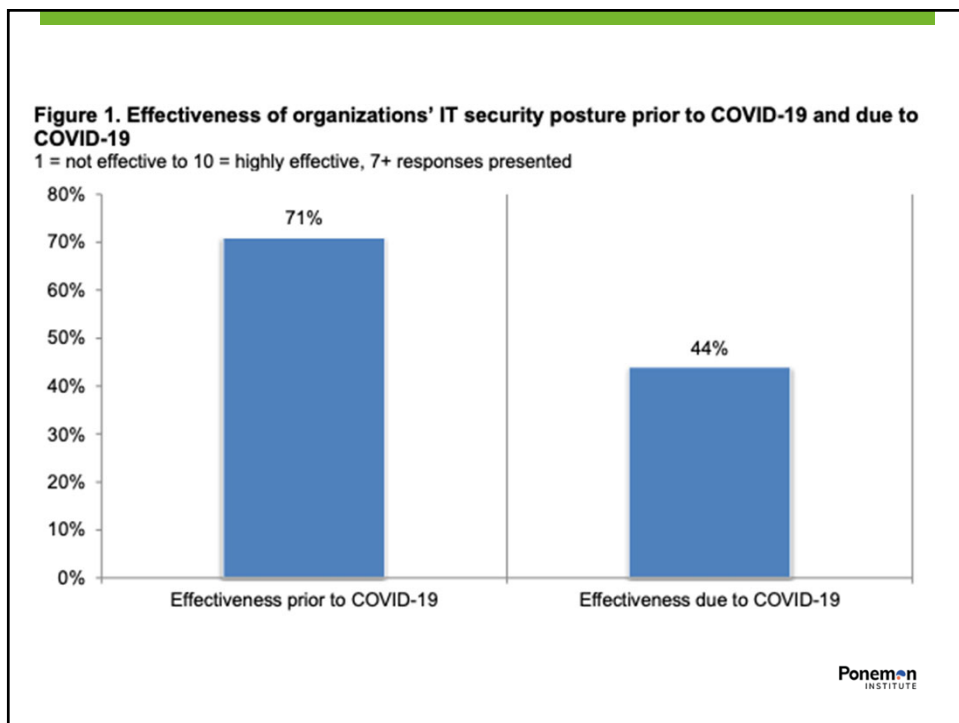
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Blurred Lines & Blindspots Study

- Employees take more risks than they would in office
 - 27% knew they shouldn't share devices but felt they had no choice
 - 69% of workers have used personal laptop, printer, or scanner for work activities
- Bad actors know remote workers are vulnerable
- Limitations in how we manage endpoints
 - Cannot rely solely on perimeter security

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Strategically Planning for Security

- Third-party risk management
- Enhanced authentication
- Data management
- Endpoint management
- End-user awareness and support
- Adaptive security



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Risks from Relying on Third Parties

- Business, financial, and reputational risks
- Data loss via deletion, corruption, or alteration
- Comingling of data
- Unauthorized access
- Malware
- The list continues...



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Third-Party Risk Management

- Retroactive due diligence
- Classification and inclusion in annual review
 - Cloud hosting and file transfer
 - Collaboration tools
 - Existing vendors with increased risk profile
- Controls for mitigating third-party risks should drive strategic plan



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Evolving Risks with Cloud Providers

- Data location, segregation, security, commingling
- Compliance (PCI, GDPR, identity theft)
- Ownership, retention, and retrieval of data throughout service and upon termination
- Security, business continuity, and disaster recovery
- Incident response (breach notification)
- Monitoring capabilities



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You Can't Outsource the Oversight



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Enhanced Authentication and Data Management

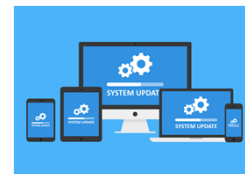
- Single sign-on (SSO) solutions
 - Enhanced passwords and lockout settings
 - Multi-factor authentication and IP restrictions
 - User access management
 - Insight into devices being used
- Data management and data loss prevention (DLP)



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Endpoint Management

- Enhanced inventorying and tracking
- Centralized management and monitoring
 - “Over the air” functionality
 - Enforcement of security policies
 - Limiting local administrative rights
 - Revisiting encryption management



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Endpoint Management – Mobile Devices

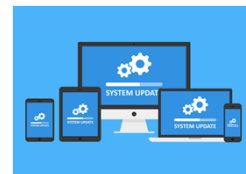
- Mobile device management (MDM)
 - Containerization
 - Restricting what can be accessed on device
 - Enforcing critical controls
 - Data loss prevention
- Limit impact to personal data



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Endpoint Management – Home Office

- Update and secure across home network
- Secure router, streaming devices, voice assistants, appliances, smart home devices
- Separate home/guest wireless from business
- Consider risk of obsolete devices
- Reinforce employee awareness



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End-User Awareness and Support

- Increase awareness around evolving threats
 - Phishing, ransomware, etc.
 - Home office security
 - Wireless networks
 - Devices used to access work data
 - Incident management and reporting
 - Shadow IT



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Build Culture of Awareness

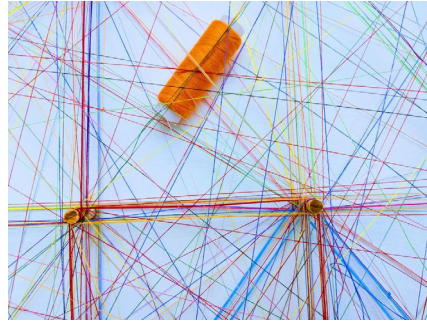
- Culture comes from the top – all should participate
- Find right method for your staff
- Tailor training for high-risk departments/staff
 - Roundtable testing
 - Discuss real-world examples
 - Walk through incident response plan



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Biggest Challenges to Security in Hybrid Work

- Perimeter controls not comprehensive
 - Do not cover lateral movement if network penetrated
 - Do not cover all sources of data and endpoints (e.g., on-site, home office, vendor)
- Requires investment



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Shift Controls to Support Adaptive Security

- Controls need to be deep and wide
- Prevention + detection + response (add: prediction)
- Use behavioral learning and artificial intelligence for better monitoring and continuous learning/evolution
 - Ex: enhanced email filtering
 - Ex: ransomware controls



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Thanks!

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